



BY MARTEN & Cº

INTERNATIONAL

# JPMorgan Japanese Investment Trust

Investment companies | Initiation | 9 September 2020

# Number one over three years

JPMorgan Japanese Investment Trust (JFJ) is the best-performing trust in its peer group over three years by some margin (see page 14). The trust's performance record has been achieved by following a conviction-driven stock-picking approach that focuses on quality and growth, two aspects that have been in demand in a world tackling COVID-19.

There are large parts of the trust's benchmark index that JFJ's managers actively avoid. They believe that these companies and sectors represent the 'old Japan'. Instead, the portfolio is designed to represent the best opportunities within areas of growth such as the internet, automation and healthcare. Consequently, JFJ's portfolio has a high active share. It also has returns well-ahead of any index-tracking ETF.

#### Capital growth from Japanese equities

JFJ aims to produce capital growth from a portfolio of Japanese equities and can use borrowing to gear the portfolio within the range of 5% net cash to 20% geared in normal market conditions.

Year ended	Share price total return (%)	NAV total return	TOPIX total return (%)	MSCI ACWI total return (%)
31/08/2016	20.0	19.4	21.6	25.9
31/08/2017	19.4	20.4	18.7	19.0
31/08/2018	21.3	20.4	7.8	10.5
31/08/2019	(0.4)	(2.7)	(0.5)	6.4
31/08/2020	23.3	22.0	(0.1)	6.0

Source: Morningstar, Marten & Co

Japan
JFJ LN
GBP
553.0
596.1
(7.2)
0.9

#### Share price and discount

#### Time period 31/08/2015 to 07/09/2020



Source: Morningstar, Marten & Co

#### Performance over five years

#### Time period 31/08/2015 to 31/08/2020



Source: Morningstar, Marten & Co





# **Contents**

Fund profile	3
Benefitting from local knowledge	3
COVID-19 impacted an economy that was already in recession	4
Investing in the new Japan	5
Investment process	6
Japan's structural transformation	6
Practical approach	7
Governance and other aspects of ESG	7
Assessing value	8
Investment restrictions	8
Sell discipline	9
Asset allocation	10
Top 10 holdings	11
Investment activity	13
Performance	14
Peer group	16
Dividends	17
Discount	17
Fees and costs	18
Capital structure	19
Major shareholders	19
Core management team	20
Board	20

Domicile	England & Wales
Inception date	2 August 1927
Manager	Nicholas Weindling Miyako Urabe
Market cap	£886.8m
Shares outstanding	160,363,078
Daily vol. (1-yr. avg.)	301,119
Net gearing	16.4%

Click here for an up to date JFJ factsheet



Click here for JFJ's peer group analysis







## **Fund profile**

Further information about the trust is available at www.jpmjapanese.co.uk

JPMorgan Japanese Investment Trust (JFJ or the trust) aims to achieve capital growth from investments in Japanese companies. For performance monitoring purposes, the trust is benchmarked against the returns of the Tokyo Stock Exchange First Section Index (commonly known as TOPIX) in sterling.

The trust makes use of both long and short-term borrowings with the aim of increasing returns.

Day-to-day investment management activity is the responsibility of JPMorgan Asset Management (Japan) Limited in Tokyo. The co-investment managers are Nicholas Weindling, who has had responsibility for JFJ's portfolio for more than a decade, and Miyako Urabe, who was appointed co-manager in May 2019 (see page 20). They are supported by a well-resourced team.

The investment emphasis is on identifying high-quality companies that are capable of compounding their earnings sustainably over the long term. That means investing in companies in growing industries that have strong balance sheets and are resilient in the face of macro-economic issues.

The managers recognise that JFJ's performance may lag its benchmark in periods of market exuberance, triggered by an uptick in growth prospects, for example. Q4 2018 and H2 2016 were periods of underperformance for this reason. However, the managers prefer to focus on identifying attractive stocks rather than attempting to time markets. Similarly, the trust's gearing level is driven by the availability of attractively priced stocks, not by macroeconomic considerations.

High-quality companies that are capable of compounding their earnings sustainably over the long term

#### Benefitting from local knowledge

Well-resourced local presence

The investment team is based in Tokyo, where JPMorgan has had an office since 1969. Nicholas says that it is now relatively unusual for non-domestic asset managers to have a physical presence in Japan. In normal circumstances, visiting companies is an integral part of the team's investment process. They feel that other managers based outside the country may be at a disadvantage, especially given that COVID-19 has effectively shut Japan's borders to non-nationals.

The team is 25-strong and is a mix of fund managers and analysts – roughly half and half. In addition, one of the strengths of the business is that the managers can also draw on the expertise of JPMorgan's analytical teams around the world. This can help with competitive analysis for example – it can also help identify trends on which Japan is behind the curve.



# COVID-19 impacted an economy that was already in recession

The managers acknowledge the Japanese economy faces some significant headwinds. Nevertheless, they believe that Japan can boast some great companies. This is why their focus is on stock selection.

For many years, Japan has been associated with deflation and a stagnant economy. This is partly the consequence of the collapse of an asset bubble in the early 1990s and an ageing and shrinking population. Fortunately, as the workforce shrinks, unemployment is negligible. In an attempt to encourage economic growth, the government has been encouraging greater female participation in the workforce, and bringing back retirees.

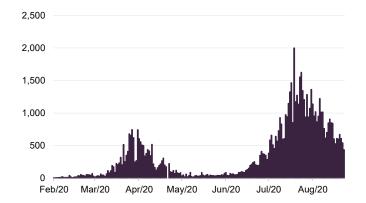
Poor corporate governance had also been weighing on share prices. However, significant advances have been made in this area, helped by 2014's stewardship code and 2015's corporate governance code. Increasingly, companies are appointing independent non-executive directors, relaxing 'poison pill' rules that prevented takeovers and unwinding cross-shareholdings. Dividend pay-out ratios, while still low by international standards, have been rising.

Prime Minister Shinzo Abe's three-fold reforms (fiscal expansion, monetary easing and structural reforms), dubbed Abenomics, began to be implemented in 2013. They have had some modest success, but it has often felt like two steps forward, one step back. For example, last year's hike in consumption taxes impacted consumer spending and had tipped Japan into a recession even before COVID-19 hit. The Prime Minister's resignation, for health reasons, knocked market confidence briefly. However, the managers do not expect any major shift in government policy.

Japan's early experience of COVID-19 was relatively benign, but the second wave appears to have had more of an impact.

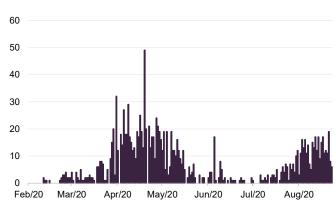
A hike in consumption taxes had already tipped the economy into recession pre-COVID-19

Figure 1: Japan COVID-19 cases



Source: Ministry of Health, Labour and Welfare

Figure 2: Japan COVID-19 deaths



Source: Ministry of Health, Labour and Welfare

The Government acted swiftly to close schools and encouraged people to stay at home and avoid closed spaces, crowded conditions and close-quarters conversations. The effect was similar to lockdown measures imposed elsewhere. Reluctantly, the Government postponed the Tokyo Olympics until 2021. A



nationwide state of emergency was imposed on 16 April and lifted everywhere on 25 May.

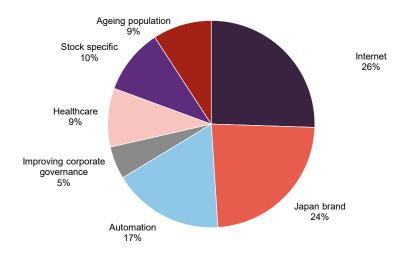
The second-quarter hit to Japan's GDP was (7.8%) (which is significantly better than the equivalent figures for the US and UK). The Bank of Japan (BoJ) is forecasting a 4.7% fall in GDP for the year ended 31 March 2021 with a 0.5% rate of deflation. Overnight interest rates are negative and the BoJ has extended its quantitative easing measures to include purchases of index-tracking ETFs – to the tune of ¥12trn (£86bn) a year.

Japanese companies tend to have considerable reserves of cash on their balance sheets and this should have contributed to their resilience in the face of lockdown measures.

#### Investing in the new Japan

The managers break down the portfolio into a number of investment themes as shown in Figure 3 (which illustrates the spread of investments on that basis, as at 31 July 2020).

Figure 3: JFJ portfolio breakdown by theme as at 31 July 2020



Source: JPMorgan Japanese Investment Trust

Some of these themes are universal – the growth of the internet, online shopping and cloud computing, for example – while others are more specific to or more acute in Japan. One reaction to labour constraints (and relatively high wages) has been to spur investment in automation – an area where Japan is now a world leader. Similarly, the country is being forced to adapt in the face of an ageing population, which is also encouraging investment in healthcare.

The Japan brand theme encompasses the growth of tourism (which was a fast-growing area of the economy before the COVID-19 outbreak), as well as luxury goods and products known for their quality and reliability.



Stock-specific improvements in corporate governance have the potential to drive returns, as a company boosts its dividend pay-out ratio and/or pace of share repurchases, for example.

COVID-19 has provided fresh impetus to many of these trends. It may accelerate the growth of online retail, for example (an area where Japan lags other OECD countries). This would also necessitate a shift towards electronic payments – ahead of the outbreak, 80% of all transactions were in cash, but this is seen as a potential path for the transmission of the virus.

Home-working and online gaming are other areas that have been boosted by lockdown measures. The managers point out that downloading games is far more profitable for gaming companies than selling physical games. They also think that the shift to home-working has highlighted the underinvestment in IT systems by many Japanese companies and this could trigger substantial investment in new systems.

# **Investment process**

Unconstrained approach

High active share

Deep pool of underresearched stocks creates opportunities The investment process emphasises the long-term sustainability of returns, and there is a clear bias in favour of quality businesses and growth. The approach is unconstrained – they look at the whole market, including a number of smaller companies. The closed-end structure helps in that regard.

Stock selection drives sector exposure and those sectors that do not fit well within their quality and growth style are not included in the portfolio. The active share approaches 100%, 98.3% at 31 July 2020.

The Japanese market is highly inefficient and therefore conducive to a stock picking approach. The universe comprises around 4,000 stocks. Based on data from September 2019, over 70% of companies with a market cap in excess of \$10m are covered by three or fewer analysts, and about half the market is covered either by one analyst or has no coverage at all.

The team meets as many companies as possible, with more than 4,000 meetings in a typical year, including quite a few with pre-IPO companies (although the managers will not invest in unlisted companies).

#### Japan's structural transformation

Large swathes of the market represent 'old Japan' and these face structural challenges to growth In the managers' view the benchmark index is dominated by 'old Japan', companies operating in stagnant or declining industries. These are not just obviously outdated industries such as steel, but also companies like the automakers who are facing big challenges in adapting to the shift to electric vehicles and self-driving cars. They also cite the example of Canon, where not only is its core camera business being wiped out by smartphones but it also faces a new headwind as people working from home have adjusted to not printing and copying, thereby impacting on another key division within the company. The managers note that many formerly-successful consumer electronics companies are being displaced by other Asian competitors.



Japan is also well-behind the curve when it comes to the displacement of bricksand-mortar retailers by online competitors, which implies much pain to come but also highlights opportunities in logistics and online payment processing.

Given all of this, it is easy to see why a stock picking fund such as JFJ can offer considerable advantages over an investment in an index-tracking ETF.

#### Practical approach

When assessing stocks for inclusion in the portfolio, the first questions are: is this a business that they want to own? Does it have competitive strengths that will allow it to thrive? And is it operating in an attractive industry demonstrating secular growth? Valuation considerations are secondary to this.

Indications of quality include returns on equity, free cash flow generation and balance sheet strength. The company should have competitive strengths that give it pricing power.

#### Governance and other aspects of ESG

One long-running theme within Japan has been improvements to corporate governance. Assessing governance aspects is therefore a key part of the investment process. Social and environmental factors are evaluated as well.

Companies being considered for inclusion within the portfolio are judged on the basis of a 98-question analysis, that covers a wide range of ESG aspects, with simple yes/no answers. This analysis should pick up anomalies such as a substantial divergence between accounting profits and cash generation.

The worst companies have scores in the high 20s. Within JFJ's portfolio, on average premium companies score 7, quality companies score 9 and trading companies score 14.

Tokyo Electric Power, the company associated with the Fukushima nuclear disaster, is the worst-rated. Oil and mining companies fall at these hurdles, and the managers say that Nissan would not have made the grade even before the Carlos Ghosn scandal broke.

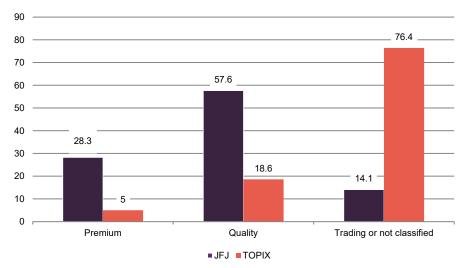
Informed by this analysis, the managers divide JFJ's universe between 'premium', 'quality' and 'trading' companies. Very few companies qualify for inclusion within the premium category, but these are the companies in which the manager has the highest conviction. About 80% of stocks in the index fall into the trading category. Figure 4 shows a breakdown of the portfolio and the benchmark on that basis.

98-question ESG analysis helps identify companies to avoid

Universe divided between 'premium', 'quality' and 'trading'



Figure 4: Premium, quality and trading analysis – JFJ versus TOPIX as at 31 July 2020



Source: JPMorgan Asset Management

JFJ is not an activist fund. However, the investment approach emphasises contact with companies and the managers will engage in dialogue with management where they feel that ESG improvements are needed. They will also ensure that JFJ exercises its voting rights at company meetings.

#### Assessing value

Valuations based on a fiveyear outlook and on sustainable earnings Valuations are assessed on the basis of five-year forecasts of sustainable earnings growth, dividends and the multiple that the managers think a stock should be trading on in five years' time. Cash on the balance sheet is reflected later in the process.

Position sizes will reflect the conviction that the manager has in a stock and whether it has been assigned to the premium, quality or trading buckets. Premium stocks may have a 3%–5% weighting in the portfolio, quality stocks a 2%–4% weighting and trading stocks a 0.5%–2% weighting.

On average, the portfolio will contain between 40 and 80 positions. The portfolio is regularly assessed to ensure that overall risk factors are within acceptable levels.

#### **Investment restrictions**

The board seeks to manage risk by imposing various investment limits and restrictions:

- JFJ must maintain 97.5% of investments in Japanese securities or securities providing an indirect investment in Japan.
- No investment to be more than 5.0% in excess of benchmark weighting at time of purchase and 7.5% at any time.



- The company does not normally invest in unquoted investments and to do so requires prior board approval.
- The company does not normally enter into derivative transactions and to do so requires prior board approval.
- The company will not invest more than 15% of its gross assets in other UK-listed investment companies and will not invest more than 10% of its gross assets in companies that themselves may invest more than 15% of gross assets in UK-listed investment companies. In practice, the managers say that they never have and do not ever envisage investing in other investment companies.
- The managers do not hedge the portfolio against foreign currency risk.

These limits and restrictions may be varied by the board at any time at its discretion.

#### Sell discipline

Low turnover, reflecting long-term approach

Generally, JFJ's is a low-turnover portfolio, reflecting the managers' long-term investment horizon. However, stocks may be sold if the investment case deteriorates or there is an adverse corporate governance change. Stocks may be replaced if the managers identify a similar investment opportunity with a better risk/reward profile.

The managers like to run their winners, but will take profits if valuations exceed their long-run targets.

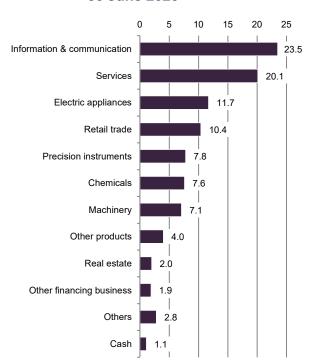


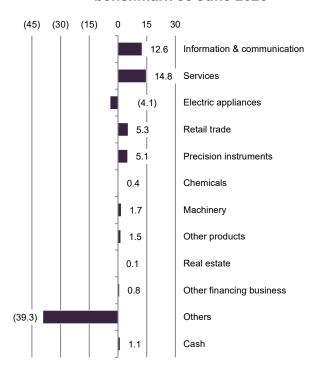
#### **Asset allocation**

At the end of July 2020, there were 62 holdings in the portfolio.

Sector weights are driven by stock selection, but they reflect the portfolio's bias to the 'new Japan'.

Figure 5: JFJ portfolio breakdown by sector Figure 6: JFJ sector weight relative to weight in benchmark 30 June 2020





Source: JPMorgan Asset Management

Source: JPMorgan Asset Management

Figure 7: JFJ portfolio characteristics as at 31 July 2020

	Portfolio	Benchmark
12-month forward price/earnings ratio	38.6x	17.2x
Return on equity	11.5%	7.4%
Five-year expected earnings growth	16.8%	9.7%
O		

Source: JPMorgan Asset Management

The managers say that a bias to growth and quality results in a portfolio that trades on a higher-than-average price/earnings multiple than the benchmark but offers higher returns on equity and faster growth rates.



#### Top 10 holdings

Figure 8: JFJ's 10-largest holdings as at 30 June 2020

Stock	Sector	Portfolio weight 30 Jun 2020 (%)	Portfolio weight 31 Dec 2019 (%)	Change (%)
Keyence	Electric appliances	5.9	5.7	0.2
Hoya	Precision instruments	4.6	1.8	2.8
OBIC	Information & communication	4.0	2.9	1.1
MonotaRO	Retail trade	3.9	2.8	1.1
Nihon M&A Center	Services	3.5	2.4	1.1
Fast Retailing	Retail trade	3.5	3.9	(0.4)
Kao	Chemicals	3.4	4.8	(1.4)
M3	Services	3.4	5.1	(1.7)
Tokyo Electron	Electric appliances	3.2	-	3.2
Hikari Tsushin	Information & Communication	3.1	4.2	(0.9)
Total		38.5		

Source: JPMorgan Asset Management

Figure 9: **Keyence** 50,000 45,000 40.000 35,000 30,000 25 000 Aug/20

Dec/19

Apr/20

Source: Bloomberg

Aug/19

Looking at a few of these in more detail:

#### **Keyence**

Keyence has been the largest position in the trust for many years and a holding since November 2011. The company makes sensors that support factory automation. One of the things that the managers like about the stocks is that it has remained focused on this area rather than being distracted by other business lines. The market for sensors is growing. Factory automation helps strip out costs, improves productivity and allows for repatriation of production from low-wage cost countries, once labour costs are no longer a constraint. In the current climate, it also means that production is less likely to be affected by COVID restrictions.

The company has considerable net cash on the balance sheet. The managers have engaged with the company's management on this point, as part of their normal approach to corporate governance.

Keyence generates high levels of free cash flow, helped by margins in excess of 50%. These in turn allow it to invest in R&D and in its workforce. Keyence employees are rewarded for productivity rather than length of service (as is common in many Japanese companies), and are relatively highly-paid and loyal.

Keyence was not immune to the global economic slowdown, sales for the year ended 20 March 2020 were 6.0% down on the prior year and earnings per share were 12.4% lower. However, the dividend was raised by 50% and Keyence continues to invest in its business.



Figure 10: Hoya



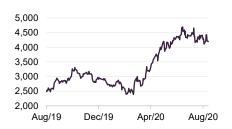
Source: Bloomberg

Figure 11: OBIC



Source: Bloomberg

Figure 12: MonotaRO



Source: Bloomberg

Figure 13: Nihon M&A



Source: Bloomberg

#### Hoya

Hoya is a manufacturer of high-precision optical glass. Its products are used in a wide variety of end products – from glasses and contact lenses to digital cameras and medical devices. It is a market-leader in each of its specialisms and reinforces that position through investment in R&D.

The managers note that it has a monopoly in the glass substrate used in hard drives – take-up of which is accelerating as data centres expand to support the growth of the cloud.

Whilst its electronics-related business held up well, COVID-19 affected the end demand for its other products, triggering a 22% decline in overall sales over Q2 2020. However, the company shrank costs, cushioning the impact on profit. The company has substantial cash reserves to see it through the slowdown.

#### **OBIC**

OBIC is a software company specialising in system integration services, system support services, office automation services, and package software services but aiming to offer a one-stop solution for its customers. Sales have compounded at 6.5% a year for the past five years and earnings per share at 8.7% a year. The company is forecasting growth in both sales and profits for the current accounting year, regardless of the pandemic. The managers see it as a beneficiary of the surge in investment in IT that was discussed on page 6.

#### **MonotaRO**

MonotaRO is an ecommerce site serving the B2B market across Asia (with operations in China, Indonesia and South Korea as well as Japan). Products cover a wide range of sectors including construction, automotive, healthcare and office supply. 18m different products are available on the site, including 461,000 available for next day delivery.

Sales grew by 20% in 2019 over 2018 and have compounded by more than 18% a year over the past five years, while profits have grown at about 20% a year. The company is forecasting 19% sales growth over 2020.

### Nihon M&A Center

Nihon M&A Center provides M&A support to SMEs. As SME founders reach and surpass normal retirement age, there is an increased willingness for founding families to look outside for new management expertise and/or relinquish control. The company operates from 19 offices across Japan and offices in Indonesia, Singapore, Malaysia and Vietnam.

It has delivered strong growth in revenue and profits, including 18% year-on-year growth in revenue and 24% year-on-year growth in profit for Q1 2020. This was despite static numbers of transactions that they worked on during the quarter. After a COVID-related hiatus in recruitment, the company has begun expanding again in anticipation of strong demand for its services in Q3/Q4.



The company is consistently distributing more than 40% of its earnings as dividends and is committed to at least maintaining its dividend this year.

#### **Investment activity**

Recent new holdings for the trust include Shimano (outdoor pursuits – cycling and fishing, for example), freee KK (software company selling cloud-based accounting packages) and Rakuten (global ecommerce, online retailing and communications business which also offers a streaming TV service).

The managers also added to JFJ's holding in Nippon Prologis (warehouse fulfilment space, supporting the growth of ecommerce).

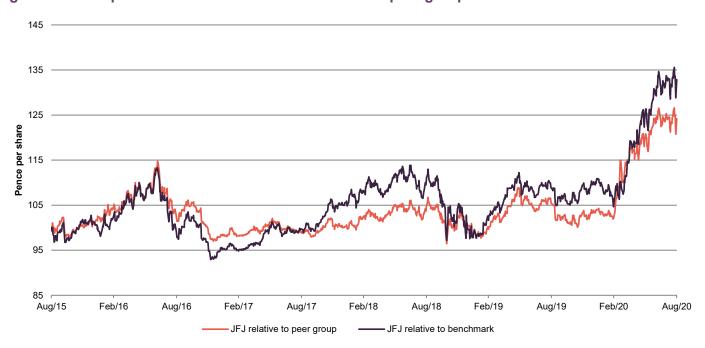
Bengo4.com offers online legal services and helps put customers in touch with lawyers. It also offers Cloud Sign Store DX (a service similar to DocuSign), which has seen a huge take-up in its service as COVID-19 restrictions have put barriers in the way of physical contracts. The managers added to the position in Bengo4.com during Q2.

Disposals include Tokio Marine (see page 15), Sansan (B2B contact management) and PeptiDream (a biotech company specialising in non-standard peptide therapeutics).



#### **Performance**

Figure 14: JFJ performance relative to benchmark and peer group <sup>1</sup>



Source: Morningstar, Marten & Co. Note 1) peer group is defined on page 16

JFJ has had a particularly strong 2020 both relative to its benchmark and its peer group, as is evident in Figure 14.

Figure 15: Cumulative total return performance over periods ending 31 August 2020

	1 month	3 months	6 months	1 year	3 years	5 years
JFJ share price	7.5	9.6	42.6	23.3	49.0	113.6
JFJ NAV	5.1	4.2	33.8	22.0	43.0	105.6
Benchmark	5.7	(2.8)	5.4	(0.1)	7.2	54.7
Peer group	6.0	(0.0)	9.9	3.5	14.0	65.5

Source: Morningstar, Marten & Co. Note 1) peer group defined on page 16

The manager says that when markets fell in March, the trust's bias to high-quality companies made it relatively resilient. Then, when the panic began to subside and investors started to think about which companies were best placed to recover, the trust's focus on growth proved beneficial. They believe that this has been a major driver of JFJ's outperformance.

Relative to the trust's benchmark over the seven months of 2020. Stock selection proved the major driver of returns, whereas asset allocation was broadly neutral.



Figure 16: JFJ's positive contributions to relative returns over seven months ending 31 July 2020

Stock	Relative weight (%)	Stock return (%)	Impact (%)
M3	4.10	69.3	2.38
MonotaRO	3.63	60.2	2.11
Nihon M&A Center	3.05	41.6	1.58
OBIC	4.10	33.6	1.52
Keyence	5.22	19.5	1.40

Source: JPMorgan Asset Management

Many of JFJ's largest holdings made significant contributions to returns over H1 2020

Many of JFJ's largest holdings made significant contributions to returns over the first seven months of 2020. Generally, JFJ is underweight the pharmaceutical sector (which has done well this year on the back of the fight against COVID-19) because its managers consider that many of the large cap Japanese pharmaceutical companies do not have the attractive R&D pipelines that would make them future growth stocks. The portfolio does hold a number of companies that have benefited from healthcare buoyancy including M3. This company offers a B2B platform for healthcare professionals and healthcare companies. It also operates the Ask Doctors website, where online doctors respond to questions posed by the general public.

Figure 17: JFJ's negative contributions to relative returns over seven months ending 31 July 2020

Stock	Relative weight (%)	Stock return (%)	Impact (%)
Tokio Marine Holdings	2.63	(23.6)	(0.54)
Infomart Corporation	1.73	(30.9)	(0.50)
Sony Corporation	(2.09)	13.6	(0.48)
Relo Group	1.17	(37.1)	(0.40)
Shiseido Company	2.40	(21.7)	(0.39)

Source: JPMorgan Asset Management

Tokio Marine Holdings is an insurance company, the largest non-life insurer in Japan. COVID-19 has hit the company hard as new business has been impacted in areas such as automotive (linked to a decline in car sales) and travel. At the same time, claims have risen in areas such as its events insurance operations as well as claims related to natural catastrophes. The position has been sold in its entirety.

Infomart provides online food ordering for restaurants, which the managers think would have been a fast-growing business were it not for COVID-19-related closures of restaurants.

Sony Corporation is not held by JFJ but it performed well during the period. Amongst other things, Relo Group provides relocation services to multinational companies,



but its business has been impacted by COVOID-19 travel restrictions. Shiseido's sales have been hit by the impact of COVID-19 on its stores. Q2 sales fell 34% year-on-year.

#### Peer group

For the purposes of this note, the constituents of the AIC Japan sector have been used as a peer group. The trusts listed here have roughly similar objectives except for CC Japan Income & Growth, which — as its name implies — places more emphasis on income generation and consequently has the highest yield. By contrast, JFJ's growth focus puts its yield towards the bottom end of the peer group.

Figure 18: JFJ's peer group comparison data as at 7 September 2020

	Discount (%)	Yield (%)	Ongoing charges (%)	Market cap £m
JPMorgan Japanese	(7.2)	0.9	0.69	887
Aberdeen Japan	(15.5)	1.8	1.04	83
Baillie Gifford Japan	(0.8)	0.4	0.70	780
CC Japan Income & Growth	(9.2)	3.7	1.06	165
Fidelity Japan	(7.1)	0.0	0.97	241
Schroder Japan	(18.3)	2.8	1.03	206
Peer group median	(9.2)	1.8	1.0	206
JFJ rank	3/6	4/6	1/6	1/6

Source: Morningstar, Marten & Co

Figure 19: Cumulative NAV total return performance over periods ending 31 August 2020

	1 month	3 months	6 months	1 year	3 years	5 years
JPMorgan Japanese	5.1	4.2	33.8	22.0	43.0	105.6
Aberdeen Japan	5.0	(1.8)	14.1	10.0	15.0	49.5
Baillie Gifford Japan	5.6	2.1	15.4	6.9	23.7	98.5
CC Japan Income & Growth	4.4	(1.9)	(0.9)	(10.0)	3.5	n/a
Fidelity Japan	8.4	5.2	21.7	16.8	35.7	109.3
Schroder Japan	6.1	(3.3)	0.7	(4.4)	(4.0)	36.4
Peer group median	5.6	(1.8)	14.1	6.9	15.0	74.0
JFJ rank	4/6	2/6	1/6	1/6	1/6	2/5
Source: Morningstar, Marten & Co						

Initiation | 9 September 2020



JFJ is the largest and most liquid trust in this peer group. Its strong relative performance, illustrated in Figure 19, does not appear to be reflected in its discount. Neither is its much lower ongoing charges ratio.

#### **Dividends**

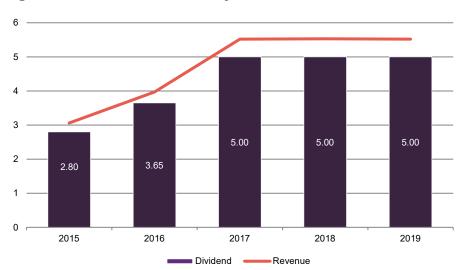


Figure 20: JFJ dividend history

Source: JPMorgan Asset Management

The board's dividend policy is to pay out the majority of the revenue available each year. The investment objective's emphasis on capital growth means that income generation is not a focus for the managers. A revenue reserve has built up over the years and this stood at £13.4m at the end of September 2019 (equivalent to about 8.4p per share).

#### **Discount**

Over the year to the end of August 2020, JFJ's discount moved within a range of 19.9% (as investors' concern about the severity of the pandemic peaked) to 5.5% and averaged 10.3%. At 7 September 2020, the discount was 7.2%.

The board monitors the discount closely and has both stepped up efforts to market the trust and authorised share buy backs.

Each year at the AGM, the board puts forward resolutions that permit the company to issue new shares, reissue shares from treasury and repurchase shares for cancellation or to be held in treasury. The board has stated that shares held in treasury would only be reissued at a premium to NAV.



-4.5 -6.5 -8.5 -10.5 -12.5 -14.5 -16.5-18.5 -20.5 -22.5 Aua/15 Feb/16 Aug/16 Feb/17 Feb/19 Feb/20 Aua/20 Aug/17 Feb/18 Aug/18 Aua/19 3-month moving average Discount

Figure 21: JFJ discount over five years

Source: Morningstar, Marten & Co

#### Fees and costs

The trust employs JPMorgan Funds Limited as its Alternative Investment Fund Manager (AIFM) and company secretary. Management of the portfolio is delegated to JPMorgan Asset Management (UK) Limited, which in turn delegates day to day investment management activity to JPMorgan Asset Management (Japan) Limited in Tokyo. The manager is a wholly-owned subsidiary of JPMorgan Chase Bank which, through other subsidiaries, also provides marketing, banking, dealing and custodian services to the company.

JPMorgan Funds Limited is entitled to an annual management fee calculated as 0.65% of the first £465m of net assets, 0.485% on the next £465m and 0.40% on amounts above £930m. There is no performance fee. The contract can be terminated on six months' notice. For accounting purposes, the management fee is charged 20% against the revenue account and 80% against the capital account.

Bank of New York Mellon (International) Limited is the company's depositary and JPMorgan Chase Bank, N.A., is the company's custodian. Depositary expenses amounted to £96,000 for the year ended 30 September 2019 (down from £100,000 for the prior accounting year).

For the year ended 30 September 2019, the trust's ongoing charges ratio was 0.68%. Based on the first six months of the current accounting year, this had fallen to 0.67%.



# **Capital structure**

JFJ is a UK domiciled investment trust with a premium listing on the main market of the London Stock Exchange. The company has 160,363,078 ordinary shares in issue and no other classes of share capital. A further 885,000 ordinary shares are held in treasury.

The company's accounting year end is 30 September and AGMs are usually held in the following January.

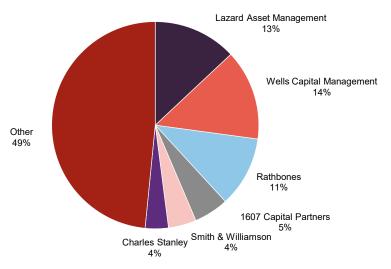
The company has the ability to use borrowing to gear the portfolio within the range of 5% net cash to 20% geared in normal market conditions.

The company's gearing is facilitated by a ¥11bn three-year floating rate revolving credit facility provided by Scotiabank which matures in 2022 and a series of senior secured loan notes:

- ¥2bn fixed rate 10-year series A senior secured loan notes at an annual coupon of 0.76% which will expire on 2nd August 2028.
- ¥2.5bn fixed rate 15-year series B senior secured loan notes at an annual coupon of 0.95% which will expire on 2nd August 2033.
- ¥2.5bn fixed rate 20-year series C senior secured loan notes at an annual coupon of 1.11% which will expire on 2nd August 2038.
- ¥2.5bn fixed rate 25-year series D senior secured loan notes at an annual coupon of 1.21% which will expire on 2nd August 2043.
- ¥3.5bn fixed rate 30-year series E senior secured loan notes at an annual coupon of 1.33% which will expire on 2nd August 2048.

#### **Major shareholders**

Figure 22: Major shareholders



Source: Bloomberg as at 7 September 2020



# Core management team

Nicholas Weindling is a country specialist for Japan equities and a member of the Japan team within the Emerging Markets and Asia Pacific (EMAP) Equities team based in Tokyo. Nicholas joined JPMorgan Asset Management in 2006 from Baillie Gifford in Edinburgh, where he worked initially as a UK large cap analyst and latterly as a Japanese equities investment manager. Nicholas obtained a B.A. (Hons) in History from Cambridge University. He was made manager of JFJ in August 2010.

Miyako Urabe is a country specialist for Japan equities and a member of the Japan team within the Emerging Markets and Asia Pacific (EMAP) Equities team based in Tokyo. Miyako joined JPMorgan Asset Management Firm in 2013 from Credit Suisse Securities Equity Sales desk in Tokyo as an Asia ex-Japan specialist. She began her career at Morgan Stanley MUFG Securities covering Japan and Asia ex-Japan. Miyako obtained a Bachelors degree in Economics from Keio University, Japan.

#### **Board**

The board consists of six non-executive directors, all of whom are independent of the manager and who do not sit together on other boards.

Figure 23: Directors

Director	Role	Year of appointment	Length of service (years)	Salary (£)	Shareholding <sup>1</sup>
Christopher Samuel	Chairman	2014	6	41,000	32,572
Stephen Cohen	Chairman of the audit committee	2016	4	32,500	15,000
Yoko Dochi	Director	2020	-	28,000	-
Sir Stephen Gomersall KCMG	Director	2013	7	28,000	3,049
Sally Macdonald	Director	2018	2	28,000	1,860
George Olcott	Director	2016	4	28,000	5,000

Source: JPMorgan Japanese Investment Trust, Bloomberg. Note 1) as at 7 September 2020

#### **Christopher Samuel**

(Chairman).

Christopher became chairman in December 2018. He is currently chairman of BlackRock Throgmorton Trust Plc and a non-executive director of Alliance Trust Plc, Sarasin & Partners and UIL. Christopher was previously chief executive officer of Ignis Asset Management. He has considerable experience of financial services, including the investment management industry over nearly 35 years and was based in Japan earlier in his career. He is a Chartered Accountant.



#### **Stephen Cohen**

(Chairman of the audit committee)

Stephen has had over 34 years in executive roles in asset management, including setting up two businesses in Japan and living there for seven years.

He managed Japanese equity portfolios for 10 years. He also latterly ran a Japanese equity activist business. Currently, he is a non-executive director of Schroder UK Public Private Trust Plc, a commissioner at the Gambling Commission and a council member on the Health and Care Professions Council.

#### Yoko Dochi

Yoko held positions of managing director, global head of investor relations at SoftBank Group Corp (2018-2020) and general manager, head of global treasury and investor relations at Toyota Motor Europe (2001-2018). She is also a former investment banker at World Bank and the Bank of Tokyo (now Mitsubishi UFJ Financial Group). She is a director of NIPPO Limited, a JASDAQ-listed company in Japan.

#### Sir Stephen Gomersall, KCMG

Sir Stephen is deputy chairman of Hitachi Europe and a director of a number of Hitachi Group companies in the UK. He entered the Foreign & Commonwealth Office in 1970 and held a number of appointments overseas including being Ambassador to Japan from 1999 to 2004. He has spent over 14 years living and working in Japan.

#### Sally Macdonald

Sally has 34 years' experience in asset management, of which seven were in UK markets and 27 in Asian markets, at houses including Sanwa International, Lazard Brothers Asset Management, Canada Life, Morley Fund Managers, Dalton Strategic Partnership and City of London Investment Management. She is currently head of Asian equities at Marlborough Fund Managers and a trustee of Helping the Burmese Delta. Previous board experience includes the Royal College of Nursing Foundation.

#### **Dr. George Olcott**

George has 15 years of investment banking and asset management business experience in Japan and Asia with SG Warburg/UBS and has served on the boards of five listed Japanese corporations as an independent director (currently for Denso Corporation and Dai-ichi Life Holdings). He is guest professor at Keio University in Tokyo teaching international management and organisational behaviour.





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